

Human Services Department

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Department Overview

The mission of the Human Services Department (HSD) is to connect people with resources and solutions during times of need so all Seattle residents can live, learn, work, and take part in strong, healthy communities. HSD contracts with more than 230 community-based human service providers and administers programs to ensure Seattle residents have food and shelter, productive education and job opportunities, adequate health care, opportunities to gain social and economic independence and success, and many more of life's basic necessities. HSD staff is committed to working with the community to provide appropriate, culturally relevant services.

HSD's Strategic Plan, "Healthy Communities, Healthy Families," identifies a set of goals and actions to position HSD to better serve clients and strengthen the City's overall service delivery system. The strategic plan includes four key goals:

- Create a Proactive, Seamless Service System;
- Strengthen and Expand Partnerships;
- Engage and Partner with the Community; and
- Use Data-Driven Design and Evaluation.

In 2013, HSD made organizational structural changes to support the Strategic Plan by merging the Community Support and Self-Sufficiency (CSSS) and Transitional Living and Support (TLS) divisions. The changes reflected in the 2014 Proposed Budget will align the department's resources, eliminate barriers to collaboration, increase operating efficiency, and more effectively support individuals experiencing crisis or instability. The department now consists of the following divisions:

- Leadership and Administration (LAD);
- Youth and Family Empowerment (YFE);
- Community Support and Assistance (CSA); and
- Aging and Disability Services (ADS).

In 2014, HSD integrates four programs/units into one division called Community Support and Assistance (CSA) division. The new division consists of Domestic Violence/Sexual Assault Prevention Program, Emergency and Transitional Housing Programs, Community Development Block Grant and Facilities Unit, and the Utility and Energy Assistance Program. The Family Center and Support unit is integrated into the Youth & Family Empowerment (YFE) division, and the Mayor's Office for Senior Citizens is integrated into the Aging and Disability Services (ADS) division. These changes provide HSD with an organizational structure that is more responsive, integrated and sustainable.

HSD's work is funded by a variety of revenue sources, including federal, state and inter-local grants, and the City General Fund. General Fund contributions leverage significant grant revenues to benefit Seattle residents. As a result, external grants represent approximately 48% of HSD's revenue, while General Fund represents 52%.

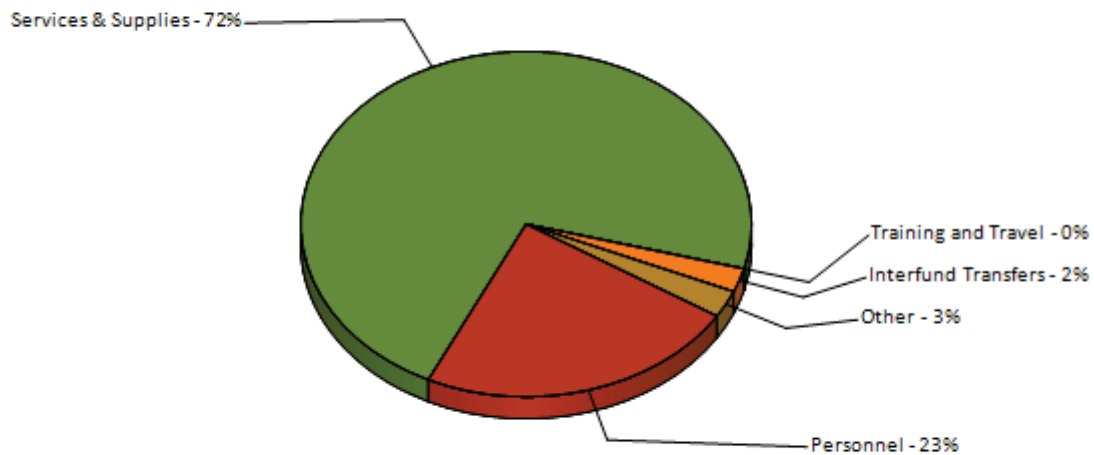
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Budget Snapshot

Department Support	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
General Fund Support	\$56,997,182	\$59,176,362	\$61,833,746	\$66,562,139
Other Funding - Operating	\$54,591,195	\$64,391,811	\$65,139,961	\$62,100,660
Total Operations	\$111,588,377	\$123,568,173	\$126,973,706	\$128,662,798
Total Appropriations	\$111,588,377	\$123,568,173	\$126,973,706	\$128,662,798
Full-time Equivalent Total*	316.10	338.35	341.35	343.35

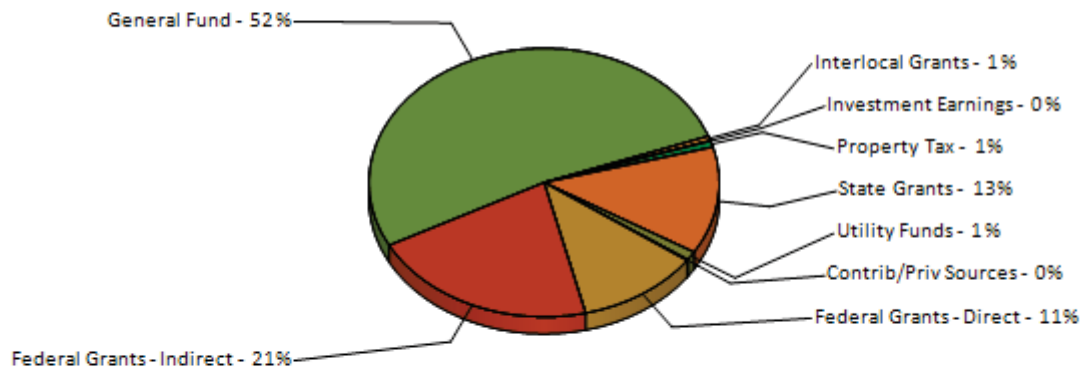
* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

2014 Adopted Budget - Expenditure by Category



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2014 Adopted Budget - Revenue by Category



Budget Overview

To advance the City's priority to enhance the safety net for Seattle's most vulnerable residents, the 2014 Adopted Budget for the Human Services Department (HSD) preserves services and increases support in key program areas such as:

- homelessness,
- domestic violence,
- young adult training and violence prevention,
- early learning, and
- senior services.

Many families and individuals continue to suffer the effects of the recession and reductions in funding from other public-sector entities. Combined with existing investments, the increase in City funds will provide critical support to individuals and families.

The 2014 Adopted Budget maintains all current investments in community-based health and human services, including a 2.4% General Fund inflation increase to contracts in 2014. In addition, the City will mitigate state and federal reductions by preserving funding to provide services to those who are homeless, deliver basic services for seniors and empower disadvantaged young adults. The 2014 Adopted Budget expands programs based on evidence-based evaluations and consultation with community advocates to meet acute community needs.

Enhance Center City Initiative through Expanded Critical Services and Targeted Diversion

By many measures, downtown Seattle is thriving. However, a significant homeless population in downtown is struggling with the need for mental health or substance abuse treatment, stable housing and sufficient food. The

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Center City Initiative is working with residents, businesses, service providers, and government agencies on specific actions to help make downtown streets safe and inviting. The 2014 Adopted Budget includes funds to provide outreach and human services to people in need in the downtown core by significantly increasing funding for case management and services.

Through the Law Enforcement Assisted Diversion (LEAD) program, currently administered by multiple nonprofits and the Seattle Police Department in the Belltown neighborhood, individuals who engage in low-level crimes may be referred to services instead of arrest. LEAD helps to identify long-term solutions to the underlying problems that contribute to the individual engaging in low-level street disorder and crime. More than 250 individuals will receive intensive case management and services as a result of expanding LEAD to the entire downtown core. By accessing needed services, homeless individuals will achieve greater stability, and, as a result, create safer and more inviting downtown streets for residents, businesses and tourists. The Council made changes to the Center City Initiative as described below in the City Council Changes to the Proposed Budget.

Increase Assistance for Families and Individuals without Shelter

Investments through the Center City Initiative will augment efforts to expand housing options for homeless families and individuals. HSD invests more than \$35 million a year in preventing and addressing homelessness. While the 2014 Adopted Budget preserves and expands emergency shelter capacity, HSD and the Office of Housing are simultaneously pursuing the long-term goal of moving more individuals and families into stable living situations. The departments are working with shelter and supportive housing providers to identify individuals who are living in shelter for multiple years. The providers create an action plan to engage the individuals and place them in permanent housing, thereby freeing up capacity in the existing shelter system.

Emergency shelter is a critical first-step to moving people off of the street and onto a pathway toward stability. The 2014 Adopted Budget makes three types of investments to preserve and expand shelter options in Seattle. First, HSD will extend winter shelter for the entire year, filling a gap in the summer months when many individuals would otherwise not have access to shelter. The funding will sustain year-round operations at both a women's shelter and the co-ed shelter at City Hall. Second, the shelter for people living in encampments will relocate and expand to increase capacity. By consolidating the encampment shelter, a day center and potential meal site south of downtown, the City will not only increase support for the most vulnerable but also provide access to services beyond the downtown core. Finally, the department preserves important shelter capacity with General Fund resources in order to offset a federal reduction to the Community Development Block Grant (CDBG) program.

In addition to emergency shelter, day and hygiene centers are an integral part of the support services for homeless people. The 2014 Adopted Budget increases daily day center access in downtown Seattle by providing funding to remain open on Sundays. The budget also includes funding to eliminate a gap in service hours at the relocated encampment shelter and day center to provide for 24-hour access and support services. Together these investments will assist the Center City Initiative by providing more homeless individuals with a safe place to go during the day.

The 2014 Adopted Budget also expands the Road to Housing program to reach at least 90 total vehicular residents who are sleeping in Seattle neighborhoods, a 200 percent increase over 2012. Through partnering with parking lots and increasing outreach services and case management, the program will increase safety and provide connections to housing for unsheltered persons who are living in their vehicles. The case managers will identify a resident's needs and link them with existing services and resources.

Enhance Supports for Young Adults

The 2014 Proposed Budget invests in violence prevention and education and training for homeless and gang-involved young adults aged 18 to 24, filling a gap in services targeting this age group. Young adults have a more difficult path into the labor force if they are struggling with poverty, homelessness, crime and lack of high school completion. The 2014 Adopted Budget preserves education and apprenticeships in the construction industry for

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homeless or at-risk of homelessness young adults. Without new resources to mitigate a federal reduction, the City will lose critical services that provide access to career training and a pathway out of poverty for young adults. In addition, the City will complete a one-time investment in gun violence prevention research and strategy development in partnership with Public Health - Seattle & King County.

Enhance Domestic Violence Response

Although crime is down across the city, domestic violence assaults increased during the recession. In response to increased needs and the complexity of accessing services, the domestic violence (DV) response center will launch in mid-2014 to improve access to domestic violence services and law enforcement within a one-stop shop. The DV response center will co-locate police officers, prosecutors, civil legal service providers, community-based advocacy programs and other social service providers. Additional resources will expand long-term supportive housing for domestic violence survivors and their children. Survivors who are homeless or at risk of becoming homeless will have safe, long-term housing solutions. To more swiftly and strategically respond to trends in domestic violence and manage the increase in investments, the 2014 Adopted Budget funds a leadership position in HSD's Domestic Violence/Sexual Assault Prevention team.

Expand Support and Training for Early Learning Providers

In contrast to the federal government's sequestration reductions to Head Start, the City remains committed to providing and expanding quality early learning opportunities for low-income children. Through a partnership of HSD and the Office for Education, the City's Early Learning Academy provides professional training and development to improve the quality of early learning education for providers serving low-income children. The 2014 Adopted Budget provides funding to increase the number of participants in HSD's Comprehensive Child Care Program (CCCP), focusing on providers who serve immigrant and refugee children. With this investment and current department efforts to contract with Somali child care providers, enrolled CCCP providers will nearly double to 250 child care locations in the program. The CCCP will increase staffing to support and train providers. By building new partnerships and connecting existing providers with quality training and oversight, more child care locations will be better prepared to ensure their children achieve early learning standards.

Preserve and Enhance Services for Seniors

The 2014 Adopted Budget preserves funding for existing senior services despite federal and state reductions and expands services at the nine senior centers across the city. Seniors who live alone and who are low-income are at the highest risk of poor health. In 2012, the nine senior centers served more than 14,000 Seattle residents, of which 60% live alone and 65% are low-income, leaving them at risk to access social and health resources. Additional funding for services allows the centers to increase targeted programming and case management to uniquely target their neighborhood needs.

HSD will preserve additional services for low-income seniors, often accessed at senior centers, despite federal sequestration and state reductions. The City will maintain funding for senior meal services, volunteer transportation, adult day services, case management, family caregiver support services and healthy aging programs. Services for basic home improvements for seniors are maintained despite federal cuts to CDBG, but the program will move from the Office of Housing to HSD's Aging and Disability Services division to consolidate contract administration.

Advance City's Food Action Plan Recommendations

The City's Food Action Plan strategy "Healthy Food for All" establishes the goal that "all Seattleites should have enough to eat and access to affordable, local, healthy, sustainable, culturally appropriate food." In support of this goal, the Farm to Table initiative connects local farms with senior meal and child care programs to increase access to healthy food. City investment will preserve the program's progress after its federal grant expires and expand the training and assistance to at least 50 more child care and senior meal sites reaching at least 1,500 low-income children and seniors. Combined with the Office of Sustainability and Environment's investment in Fresh Bucks, the

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Farm to Table initiative will make real progress toward the City's "Healthy Food for All" goal.

Enhance Department Planning and Administrative Efficiencies

An increase in investments for critical services for Seattle's most vulnerable residents requires thoughtful planning and efficient administration of resources. The 2014 Adopted Budget adds staffing to HSD to support an increase in contract management and to strategically plan for program investments to respond to changing trends and federal and state policy changes. HSD will also partner with Seattle City Light and Seattle Public Utilities to modernize its database and phone system for the Utility Discount Program, which provides assistance to low income utility customers. System upgrades will allow HSD to more efficiently manage the program on behalf of the utilities and to meet the goal of increasing assisted customers by 30% to 17,000 customers over the next two years.

City Council Changes to the Proposed Budget

The Council increased General Fund support in the areas of homelessness, domestic violence, senior centers, and public health. The Council decreased funding for the Center City Initiative, the Career Bridge program, child care subsidies and youth violence prevention.

In the area of homelessness, the Council increased funding to provide emergency housing/shelter and long-term housing to homelessness families and young adults (ages 18-25); added funding for the Road to Housing program to provide services to and to help re-house people who are living in their vehicles; and increased funding for basic emergency shelter capacity for unsheltered families. The Council also added funds to support additional housing stability services.

The Council provided additional funding for senior centers to enhance services and wellness programs, and increased hours at senior centers. The Council also added funding for contracted paralegal services for immigrant domestic violence survivors. In addition, Council provided funding to support funding for fruit gleaning to provide fresh fruit to food banks and meal programs. The Council also added funds in Finance General for Meridian Center for Health, which will provide integrated medical, dental, behavioral, health and human services to residents of north Seattle and the surrounding area.

The Council reduced funding for the City Center Initiative and placed some funds under proviso. The Council removed funding from the proposed budget for the youth violence prevention initiative for 18-24 year-olds and eliminated the expansion of Career Bridge to English language learners (ELL). The Council also decreased funding for the Comprehensive Child Care Program (CCCP) subsidies based on lower enrollment, and reduced the amount of funding for backfilling federal and state reductions to county-wide services for seniors.

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Incremental Budget Changes

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	2014	
	Budget	FTE
Total 2014 Endorsed Budget	\$ 126,973,706	341.35
Baseline Changes		
Adjustments for Standard Central Cost Changes	\$ 8,917	0.00
Proposed Changes		
Enhance Center City Initiative	\$ 1,708,000	2.00
Increase Shelter Investments to Address Homelessness	\$ 577,540	0.00
Increase Other Investments to Address Homelessness	\$ 262,000	0.00
Expand Support and Training for Early Learning Providers	\$ 502,500	1.00
Increase Support for Young Adults	\$ 490,000	0.00
Enhance Domestic Violence Response	\$ 438,000	0.00
Advance Gun Violence Prevention Strategies	\$ 68,000	0.00
Mitigate Federal and State Reductions in Aging and Disability Services	\$ 631,000	0.00
Expand Senior Center Services	\$ 210,000	0.00
Move Minor Home Repair Contract from OH to HSD	\$ 449,917	0.00
Sustain Farm to Table program	\$ 136,000	0.00
Increase Enrollment in Expanded Medicaid	\$ 120,000	0.00
Improve Strategic Planning and Contract Management	\$ 277,500	1.00
Improve Utility Assistance Database and Phone System	\$ 50,000	0.00
Proposed Technical Changes		
Citywide Adjustments for Standard Cost Changes	-\$ 90,893	0.00
Technical Overhead Changes for the 2014 Proposed Budget	\$ 141,898	0.00
Technical Changes to Reflect Reorganization and Alignment with Actual Expenditures	-\$ 3,014,865	0.00
Council Changes		
Technical Adjustments	-\$ 8,422	-2.00
Increase Investments to Address Homelessness	\$ 530,000	0.00
Expand Senior Center Services	\$ 240,000	0.00
Expand Domestic Violence Programs	\$ 15,000	0.00
Support Fruit Gleaning for Food Banks	\$ 28,000	0.00
Reduce Funding for the City Center Initiative	-\$ 670,000	0.00
Reduce Child Care Assistance Program Subsidies	-\$ 365,000	0.00

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Reduce Backfill for State and Federal Reductions	-\$ 406,000	0.00
Eliminate Youth Violence Prevention Program for 18-to-24-year-olds	-\$ 240,000	0.00
Eliminate Career Bridge Expansion to English Language Learners	-\$ 400,000	0.00
Total Incremental Changes	\$ 1,689,092	2.00
2014 Adopted Budget	\$ 128,662,798	343.35

Descriptions of Incremental Budget Changes

Baseline Changes

Adjustments for Standard Central Cost Changes - \$8,917

The baseline budget is adjusted to provide budget authority for central cost allocations. Charges in 2014 are higher than projected in the 2014 Endorsed Budget. General Fund adjustments to the appropriate central cost accounts were made in baseline phase.

Proposed Changes

Enhance Center City Initiative - \$1,708,000/2.00 FTE

The Council made changes to the Center City Initiative as described in the Council Changes section below. The Proposed Budget description follows. The City must protect the health and vitality of the downtown core to maintain its strength as an economic engine and location of choice for tourists, businesses and residents. The 2014 Proposed Budget included \$1.7 million to provide outreach, case management and services to individuals engaging in low level offenses who are in need of mental health and other social services.

The funding expands the successful Law Enforcement Assisted Diversion (LEAD) program that currently operates in the Belltown neighborhood to the entire downtown core. Under the existing LEAD program, the Seattle Police Department may choose to refer individuals engaging in low level drug crimes or prostitution to services instead of arrest.

Case management workers will assist approximately 250 individuals over a 12-month period with various types of services including chemical dependency and mental health treatment, and housing, food, and transportation assistance. The funding is divided roughly half for staff and half for services. LEAD is currently grant funded; expansion funds will come from the General Fund.

Increase Shelter Investments to Address Homelessness - \$577,540

The Council increased funding to this service area as described in the Council changes section below.

The 2014 Adopted Budget adds General Fund support to maintain and expand shelter, housing and other services for homeless individuals and families with children. HSD will increase shelter capacity by extending Winter Response Shelters year-round (\$112,440). Additional shelter beds will provide safe places to sleep and a path

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toward stability for people who are homeless. Maintaining year-round shelter minimizes overhead costs by increasing capacity at existing facilities.

- Up to 30 women will have year-round access to emergency shelter every night through the summer months.
- Up to 80 men and women will have access each night to the "Behind the Red Door" shelter at City Hall during the summer months.

The encampment shelter will expand and relocate out of the downtown core in 2014. The 2014 Adopted Budget includes additional funding to support increased leasing costs (\$65,100) and one-time acquisition costs (\$400,000) for the shelter relocation. The new location will include an overnight shelter for 40 men and women who are referred to the shelter through outreach to individuals living in encampments. The new location advances the Center City Initiative goal to de-concentrate downtown services. Seattle City Light is selling the property on Roy Street where the shelter currently operates, necessitating the relocation. The new shelter location will share the site with the relocated Community Service and Wellness Center, which is currently located in Belltown and provides comprehensive daytime services and referrals to address the needs of homeless men and women. The new center will serve up to 300 women and men a day, allowing homeless individuals to access a continuum of services.

The City projects that federal Community Development Block Grant (CDBG) funding will decline by 5% from the 2014 Endorsed Budget. Using the General Fund as replacement funding, human service levels are preserved in the 2014 Adopted Budget despite the decrease. The overall decrease in CDBG reduces the amount of CDBG that the City may allocate to shelters because federal guidelines indicate that jurisdictions may spend no more than 35% of their CDBG funds on shelter. Without additional revenue, funding for shelters will decrease by \$187,567. The 2014 Adopted Budget provides General Fund resources to hold shelters harmless from the federal CDBG reduction.

Increase Other Investments to Address Homelessness - \$262,000

The Council increased funding to this service area as described in the Council Changes section below. In addition to emergency shelter, day and hygiene centers and targeted outreach to vehicular residents are an integral part of the support services to help persons experiencing homelessness move toward stable housing. The 2014 Adopted Budget includes funds to enhance day and hygiene center services at two locations. The budget adds hygiene center hours downtown by providing \$95,000 so that the center is open 12 hours on Sundays. The budget also includes \$55,000 to eliminate a gap in service hours at the relocated encampment shelter and day center to provide for 24-hour access and support services. These centers provide individuals and families who are homeless with an access point to engage with services and resources to assist in moving toward stability. The centers provide services such as case management, healthcare, housing, employment assistance and access to showers, toilets and laundry. With anticipated federal reductions to day centers, contingency funding in Finance General will also assist to mitigate the potential loss of revenue in 2014.

The Road to Housing expansion, formerly known as the Safe Parking Program, will enhance services that create connections to housing for homeless individuals who are living in their vehicles in Seattle. During the 2013 One Night Count of people who are unsheltered, at least 631 individuals were sleeping in their vehicles in Seattle neighborhoods. The program will expand from 16 safe parking spaces to more than 55 parking spaces in participating parking lots across the city. The expanded program will connect at least 90 vehicular residents with support services with the goal of moving at least one-third into a stable living environment. The \$112,000 in expansion funds will provide outreach to increase the number of participating parking lots and case management to connect vehicular residents with services.

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Expand Support and Training for Early Learning Providers - \$502,500/1.00 FTE

The 2014 Adopted Budget increases support for quality child care services to enhance children's growth, development and learning opportunities. The 2014 Adopted Budget provides \$148,500 in funding to conduct training and outreach to an additional 60 providers to bring them into the department's Comprehensive Child Care Program (CCCP). Recruitment efforts will focus on immigrant and refugee child care providers. The providers benefit from contracting with the program by receiving subsidies for income-eligible families and improving the quality of child care through training and support from HSD education specialists.

The City's Early Learning Academy (ELA) recognizes that child care providers are at different levels of readiness for professional training and development. The addition of one education specialist position (\$104,000) to the CCCP will improve quality support and training to prepare providers for advancement within the ELA and will accommodate the growing case load. Three education specialists currently provide training and oversight to 131 child care providers. The CCCP is in the process of adding approximately 60 new Somali child care providers during the next year, in addition to the new 60 providers that will be recruited as a result of the 2014 Adopted Budget increase. By nearly doubling the CCCP provider participants, the City will continue to expand its reach to improve quality early learning opportunities for children from families with low incomes.

Finally, HSD will maintain child care services for homeless children through an existing contract (\$249,218) that is unfunded in 2014. The funding will provide services for nine children enrolled at any time. HSD will compare outcomes for homeless children in the existing child care services to outcomes for homeless children in HSD's children's behavioral health pilot to assess the funding needs for 2015.

Increase Support for Young Adults - \$490,000

The 2014 Adopted Budget invests in violence prevention and education and training for young adults, targeting 18- to 24-year-olds. Young adults typically age out of many supportive services at age 18, but the need for continued support often remains. The 2014 Adopted Budget provides \$250,000 for young adult job training efforts that lost federal funding. Young adults who are hard hit by poverty, unemployment, homelessness, crime and lack of high school completion have a more difficult path into the labor force. Apprenticeships and education with a building industry-validated curriculum will prepare disadvantaged youth for demand-driven careers in the construction-related fields. This funding will bridge the gap to sustain education and training for young adults in anticipation that competitive federal funds may be awarded in late 2014. Some of these services will be provided at Seattle Public School's new Interagency Academy hub site in southeast Seattle. The increased investment in construction job training through HSD will complement the City's Seattle Conservation Corps, administered by Parks, and the Target Hire program, administered by the Department of Finance and Administrative Services (FAS), to promote training and employment of workers in construction careers.

Building on the success of the Seattle Youth Violence Prevention Initiative, the 2014 Proposed Budget included \$240,000 to provide case management support for young adults at risk for involvement in violence. Council eliminated funding for this initiative. For additional information, see the Council Phase Changes section below. <

Enhance Domestic Violence Response - \$438,000

The Council increased funding to this service area as described below in the Council changes section below.

A domestic violence (DV) response center will launch in mid-2014 to improve access to domestic violence services and law enforcement within a one-stop shop. Through a partnership among HSD, the Seattle Police Department, King County Prosecuting Attorney's Office, service providers and the Seattle Police Foundation, the City will fund half of the center's operating costs. The 2014 Adopted Budget includes funding (\$125,000) to support operation costs for the second-half of 2014, based on estimates from a feasibility study completed in August 2013. The funding will leverage nearly \$1 million in other private and public sources, including King County and the Seattle

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Police Foundation. The DV response center will co-locate police officers, prosecutors, civil legal service providers, community-based advocacy programs and other social service providers.

The 2014 Adopted Budget also includes \$200,000 to establish and maintain supportive long term housing for domestic violence survivors and their children in Seattle. An increase in demand and a reduction in federal funding drive the need for one case manager and associated flexible housing and stability funds. Survivors who are homeless, or at risk of becoming homeless, will have safe, long-term housing solutions and the initiative will also open up opportunities in short-term shelter options by moving out long-term shelter users. Approximately 50 families will receive long-term housing and supportive services through this program.

To increase the department's capacity to manage additional resources and strategically respond to trends in domestic violence, the 2014 Adopted Budget funds a Manager of Domestic Violence/Sexual Assault Prevention Investments within the Community Support and Assistance (CSA) division. The new position (\$113,000) will use an existing but unfunded FTE. The position will manage four staff and serve as the department's lead on developing and sustaining a continuum of services and investments. The manager will also work with external stakeholders to address domestic violence and sexual assault in our community.

Advance Gun Violence Prevention Strategies - \$68,000

The 2014 Adopted Budget includes one-time funding for a half-time position at Public Health - Seattle & King County to conduct a comprehensive review and development of gun violence prevention strategies. Under the direction of the manager of Public Health's Violence and Injury Prevention Unit and in consultation with the division and department directors, the project manager will coordinate a multi-disciplinary team to review and analyze six identified gun violence prevention strategies and develop recommendations for advancing gun violence prevention.

Mitigate Federal and State Reductions in Aging and Disability Services - \$631,000

The Council made changes to this proposal as described in the Council Changes section below. The Proposed Budget description follows. The 2014 Proposed Budget mitigates state and federal reductions to the Aging and Disability Services (ADS) division. The department will lose revenues due to federal sequestration (\$483,000) and state Department of Social and Health Services (DSHS) reductions (\$148,000). Without the City replacing the lost revenue, critical services would serve fewer low-income seniors through senior meal services, volunteer transportation, adult day services, case management, family caregiver support services and healthy aging programs.

Expand Senior Center Services - \$210,000

Additional resources will enhance services and wellness programs and increase service hours at senior centers. With the number of older people expected to nearly double in Seattle by 2025, senior centers are an important component in providing low-cost services for three generations of elders and the people who care for them. Nine senior centers across the city will receive an average of \$20,000 to expand services and programming:

- [Ballard Northwest Senior Activity Center](#)
- [Central Area Senior Center](#)
- [Greenwood Senior Center](#)
- [International Drop In Center](#)
- [Pike Market Senior Center](#)
- [South Park Senior Center](#)
- [Southeast Seattle Senior Center](#)
- [Wallingford Community Senior Center](#)
- [Senior Center of West Seattle](#)

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The 2014 Adopted Budget provides an additional \$30,000 in support to the South Park Senior Center, which currently relies entirely on volunteer support to provide services and programming to the predominantly immigrant and refugee communities in the area.

Move Minor Home Repair Contract from OH to HSD - \$449,917

The Office of Housing (OH) will transfer the Minor Home Repair program to HSD to leverage existing contract monitoring and oversight within the ADS division. The CDBG-funded program typically funds small projects such as a bathroom grab bar, with an average materials cost of \$17 for more than 2,000 home repair jobs in 2012. The ADS division will administer the contract using staff expertise and contract oversight procedures already in place for existing contracts with the same provider.

Sustain Farm to Table program - \$136,000

The Farm to Table program provides local produce to City-supported childcare and senior meal programs. Due to an expiring federal grant, City funding is needed to sustain a 0.5 FTE education specialist in the YFE division and a 0.25 FTE planner in the ADS division. The staff will provide technical assistance and training through contracts with community partners. Continuing the program will:

- Provide access to healthy local food for at least 1,250 children and older adults;
- Connect 30 of 340 program sites (9%) to local farms in 2014; and
- Advance the Healthy Food for All strategy in the 2012 Food Action Plan.

Increase Enrollment in Expanded Medicaid - \$120,000

The 2014 Adopted Budget includes one-time funding for enhanced citywide outreach strategies to increase the number of Seattle residents enrolled in Medicaid. The funding supports one position in Public Health-Seattle & King County's Community Health Services Access & Outreach program. Because of the Affordable Care Act, in 2014, approximately 56,000 uninsured Seattle residents will be eligible for Medicaid and subsidized coverage through the Health Benefits Exchange. In the first expansion year, the City will enroll as many of the newly eligible as possible and establish systems to ensure ongoing enrollment into Medicaid. The new position will support one additional enrollment event per week and lead to the potential enrollment of 9,000 additional uninsured residents through increased capacity to certify City staff to enroll applicants.

The enhanced outreach will implement strategies that target the highest numbers of uninsured low-income individuals:

- Clients in City-funded human services, such as programs that prevent or address homelessness;
- Residents in the Central Area of Seattle (23rd and Union) to Rainier Valley, Beacon Hill, Delridge, South Park, Duwamish, Northgate through Lake City way and the Aurora area of Seattle; and
- Spanish speakers, Asian Pacific Islanders, Black/African-American communities, and immigrant populations who are no longer eligible for Refugee Assistance, among others.

Improve Strategic Planning and Contract Management - \$277,500/1.00 FTE

This item increases capacity in the Community Support and Assistance (CSA) division by funding 2.5 FTEs to administer contracts and respond to local and federal requests for planning, evaluation and reporting. The increased planning and contract management capacity will ensure a more effective and efficient use of more than \$35 million in annual investments for services for homeless and low-income persons.

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- 1.0 FTE (\$110,000) will improve the division's ability to implement program and strategic planning, program evaluation and reporting, and compliance with local and federal regulations related to homeless investments. The planning and development specialist I position is authorized but unfunded.
- 1.0 FTE (\$102,500) will increase the capacity within the Emergency and Transitional Services unit to collectively manage nearly 150 contracts for services for homeless and other low-income persons. This item adds a new senior grants and contracts specialist position.
- 0.5 FTE (\$65,000) will bring a position up to full-time to improve HSD's ability to secure and administer \$18 million in federal funds annually. The planning and development specialist senior position is authorized but unfunded.

Improve Utility Assistance Database and Phone System - \$50,000

This item provides funding to modernize the Utility Discount Program technology to more efficiently assist in lowering utility bills for low income Seattle residents. The program goal seeks to increase the number of enrolled customers from 13,000 to 17,000 over the next two years. Upgrades to the technology systems will increase capacity to achieve this goal and improve the customer's experience by enabling online applications in a secure database. Seattle City Light and Seattle Public Utility are each contributing one-third of the project cost; HSD's General Fund contribution is \$16,666.

Proposed Technical Changes

Citywide Adjustments for Standard Cost Changes - (\$90,893)

Citywide technical adjustments reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments typically reflect updates to preliminary cost assumptions established in the 2014 Endorsed Budget.

Technical Overhead Changes for the 2014 Proposed Budget - \$141,898

Department technical changes to overhead reflect the increase in administrative costs as a result of managing additional resources.

Technical Changes to Reflect Reorganization and Alignment with Actual Expenditures - (\$3,014,865)

Department technical adjustments reflect changes made in 2013 to the internal organization structure of the department. Domestic Violence and Sexual Assault Prevention and Access to Benefits under the Community Support and Self-Sufficiency (CSSS) division and Transitional Living and Support (TLS) division are integrated into the new Community Support and Assistance (CSA) division. The Mayor's Office for Senior Citizens previously under the CSSS division is now integrated into the Aging and Disability Services (ADS) division. The Community Based Family Support in the CSSS division is integrated into the Youth and Family Empowerment (YFE) division. Technical changes also reflect changes to grant revenue, reallocation of internal costs and adjustments to align budget to reflect actual expenditures.

Human Services Department

Council Changes

Technical Adjustments - (\$8,422)/(2.00) FTE

Council made technical adjustments during their budget deliberations. These include corrections to central costs, appropriations, position counts, and other non-policy changes to the Proposed Budget.

Increase Investments to Address Homelessness - \$530,000

The Council provides \$130,000 in funding to HSD to provide emergency housing or shelter and long-term housing to homeless families and homeless young adults (ages 18-25). This change includes a proviso that requires HSD to complete a proposal to implement a regional program to assist homeless families, which will release up to \$450,000 more from Finance General. Council also added \$200,000 to add new capacity to existing facilities providing basic emergency shelter capacity. Council anticipates that an additional 30 families will be served with this funding. In addition, the Council added \$100,000 to the Road to Housing program to help rehouse people living in their vehicles, and to help participating organizations host vehicular residents. Council added \$100,000 to support additional housing stability services. The types of housing stability services that are funded will be based on a needs assessment and gap analysis.

Expand Senior Center Services - \$240,000

This change adds \$240,000 to provide additional funding to enhance services and wellness programs and increase service hours at Senior Centers. The Council also includes a Statement of Legislative Intent (SLI) that directs HSD to carry out a planning process for senior centers that will lead to a Request for Investment Process (RFI).

Expand Domestic Violence Programs - \$15,000

This change provides \$15,000 for contracted paralegal services for domestic violence survivors. Council also added a proviso on the domestic violence response center. For additional information on the proviso, see the Council Proviso section below.

Support Fruit Gleaning for Food Banks - \$28,000

This change adds \$28,000 for funding of fruit gleaning to provide fresh fruit to food banks and meal programs. Fruit gleaning is the process of harvesting fruit from neighborhood trees that may have previously gone to waste.

Reduce Funding for the City Center Initiative - (\$670,000)

This change reduces funding for the Center City Initiative by \$400,000 from \$1.5 million to \$1.1 million. The \$1.1 million includes \$830,000 for the Law Enforcement Assisted Diversion (LEAD) program, and \$300,000 is placed in Finance General for potential additional funding for the Multi-disciplinary Team (MDT). The Council also added two statements of legislative (SLIs) on MDT and LEAD. The first SLI requires the MDT to provide to complete ongoing quarterly reporting. The second SLI states that LEAD is to be expanded geographically, but will remain focused on low level crimes involving drugs and prostitution unless LEAD receives explicit legislative approval by the City Council.

Human Services Department

Reduce Child Care Assistance Program Subsidies - (\$365,000)

This change reduces the Child Care Assistance Program (CCAP) subsidies by \$365,000 based on lower enrollment projections for 2014.

Reduce Backfill for State and Federal Reductions - (\$406,000)

This change reduces backfill funding for state and federal reductions by \$406,000. The Council funding reduction maintains \$225,000 to restore services for City residents. Council also included a Statement of Legislative Intent (SLI) requesting HSD to pursue partnership funding for regional senior services and develop a policy framework for Seattle-specific enhanced services for older adults.

Eliminate Youth Violence Prevention Program for 18-to-24-year-olds - (\$240,000)

This change eliminates \$240,000 in funding for the proposed youth violence prevention program for 18-24-year-olds.

Eliminate Career Bridge Expansion to English Language Learners - (\$400,000)

This change eliminates \$400,000 in Community Development Block Grant (CDBG) funding for the expansion of Career Bridge to English language learners, which was in the 2014 Endorsed Budget. Council also included a SLI for the Career Bridge Men of Color program which requests that HSD, the Office of Economic Development (OED), and the Community Based Development Organization (CBDO) selected to implement Career Bridge, will work cooperatively with the evaluation firm selected by the City Auditor's Office.

City Council Provisos

The City Council adopted the following budget provisos:

- *None of the \$130,000 appropriated in the 2014 budget for the Human Service Department's Youth and Family Empowerment BCL may be spent until the Chair of the Council's Housing, Human Services, Health and Culture Committee (or successor committee) files with the City Clerk his or her certification that HSD has provided a report that confirms that public or private funds matching the City's contribution for these shelter beds has been secured.*
- *No more than \$50,000 appropriated in the 2014 budget for the Human Services Department Community Support and Assistance BCL may be spent on strategic planning for the Domestic Violence Response Center.*
- *None of the money appropriated in the 2014 budget for the Human Services Department Community Support and Assistance BCL may be spent for 2014 Domestic Violence Response Center operations until authorized by future ordinance. Council anticipates that such authority will not be granted until HSD provides Council with information on the selected site, capital costs for the site, short and long term operating costs, a long term funding plan that details the funding commitment by other funders, and the programs and services that will be offered at the Center.*

Human Services Department

- *Of the appropriation in the 2014 budget for the Human Services Department Community Support and Assistance BCL, \$28,000 is appropriated solely for contract services for gleaning fruit from residential, privately owned trees and providing the fruit to food banks and meal programs in Seattle and may be spent for no other purpose.*
- *Of the appropriation in the 2014 budget for the Human Services Department (HSD), Youth and Family Empowerment Budget Control Level, \$148,500 may not be spent for outreach, training and assistance to new child care providers until HSD completes a competitive process for this funding.*

Expenditure Overview

Appropriations	Summit Code	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
CDBG - Human Services Department Budget Control					
Employment Support Services		0	60,000	800,000	400,000
Homeless Intervention		4,897,405	3,353,244	3,503,244	3,765,594
Leadership and Corporate Services		234,885	987,845	987,845	987,845
Total	6HSD10	5,132,290	4,401,089	5,291,089	5,153,439

Aging and Disability Services

Aging and Disability Services - Area Agency on Aging Budget Control

Healthy Aging		7,386,541	7,743,019	7,778,401	7,905,142
Home-Based Care		21,969,162	25,260,431	26,016,259	24,118,644
Mayor's Office on Senior Citizens		0	0	0	543,124
Planning and Coordination		2,389,962	2,494,584	2,539,076	2,626,343
Total	H60AD	31,745,664	35,498,034	36,333,735	35,193,252

Community Support and Self-Sufficiency

Community Support and Self Sufficiency Budget Control

Access to Benefits		1,677,002	1,843,414	1,858,524	0
Community Based Family Support		3,555,101	3,591,623	3,667,085	0
Domestic Violence and Sexual Assault Prevention		4,263,740	5,136,985	5,069,769	0
Mayor's Office for Senior Citizens		411,742	494,140	510,245	0
Total	H90CS	9,907,586	11,066,163	11,105,623	0

Leadership and Administration

Leadership and Administration Budget Control

Data Integrity		1,452,114	2,834,526	2,926,578	2,802,689
Fiscal and Contract Administration		1,932,586	2,656,680	2,727,889	2,701,108
Human Resources		666,992	782,252	731,887	725,017
Leadership		2,915,984	2,791,541	2,845,845	2,892,881
Total	H50LA	6,967,677	9,064,998	9,232,199	9,121,695

Human Services Department

Public Health Services

Public Health Services Budget Control

Alcohol and Other Drugs	1,442,501	1,480,195	1,514,239	1,514,240
Asthma	128,697	131,271	134,290	134,290
Family Support Services	980,534	1,641,672	2,285,310	2,285,310
Health Care Access	260,791	266,007	272,125	392,125
Health Care for the Homeless	1,519,558	1,561,491	1,597,405	1,597,406
HIV/AIDS	820,126	837,523	856,786	856,786
Oral Health	125,119	127,621	130,556	130,557
Primary Care: Medical and Dental	6,532,094	6,664,755	6,818,044	6,818,045
Total	H70PH	11,809,419	12,710,537	13,608,755
			13,728,759	

Transitional Living and Support

Community Support and Assistance Budget Control

Access to Benefits	0	0	0	1,744,061
Community Facilities	246,489	599,826	602,889	660,001
Domestic Violence and Sexual Assault Prevention	0	0	0	5,446,074
Emergency and Transitional Services	26,805,808	29,523,537	29,777,446	32,562,970
Total	H30ET	27,052,297	30,123,363	30,380,335
				40,413,106

Youth and Family Empowerment

Youth and Family Empowerment Budget Control

Early Learning and Family Support	8,095,242	9,056,877	9,138,787	9,276,214
Family Support	0	0	0	3,667,917
Youth Services	10,878,204	11,647,112	11,883,182	12,108,415
Total	H20YF	18,973,445	20,703,989	21,021,969
				25,052,546
Department Total		111,588,377	123,568,173	126,973,706
				128,662,798

Department Full-time Equivalents Total*	316.10	338.35	341.35	343.35
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* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Human Services Department

Revenue Overview

2014 Estimated Revenues

Summit Code	Source	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
433010	US Dept of Housing & Urban Development (HUD) / Community Development Block Grant (CDBG)	4,491,069	4,401,089	5,291,089	5,153,438
433010	King County / Elder Abuse Survivors	74,099	20,833	0	0
433010	King County / Safe Harbors McKinney Grant I	286,737	286,738	286,738	286,738
433010	King County / Safe Harbors McKinney Grant III	97,375	97,375	97,375	97,375
433010	King County Superior Court / Juvenile Accountability Incentive Block Grant (JAIBG)	24,750	29,356	29,356	0
433010	US Dept of Housing & Urban Development (HUD) / Seattle Housing Authority (SHA) Client Case Management	373,000	373,000	373,000	373,000
433010	WA Dept of Social & Health Services (DSHS) - Aging & Disability Resource Connection (ADRC) Options Counseling and Expansion	0	0	0	93,000
433010	WA Dept of Social & Health Services (DSHS) / Administration on Aging (AoA) - Care Consultation Services for Veteran Directed home services	12,036	20,000	20,000	20,000
433010	WA Dept of Social & Health Services (DSHS) / Administration on Aging (AoA) - Nutritional Services Incentive Program (NSIP)	579,496	577,743	577,743	539,548
433010	WA Dept of Social & Health Services (DSHS) / Chronic Disease Self-Mgmt	17,454	0	0	0
433010	WA Dept of Social & Health Services (DSHS) / Healthy Options	0	1,200,000	1,350,000	300,000
433010	WA Dept of Social & Health Services (DSHS) / Older Americans Act (OAA) - Elder Abuse Prevention	22,567	22,327	22,327	18,793
433010	WA Dept of Social & Health Services (DSHS) / Title III-B - Older Americans Act (OAA) Supportive Services	2,508,424	2,407,706	2,407,706	2,180,558

Human Services Department

433010	WA Dept of Social & Health Services (DSHS) / Title III-C-1 - Older Americans Act (OAA) Congregate meals	1,717,561	1,809,551	1,845,742	1,608,232
433010	WA Dept of Social & Health Services (DSHS) / Title III-C-2 - Older Americans Act (OAA) Home delivered meals	764,594	894,049	911,930	838,540
433010	WA Dept of Social & Health Services (DSHS) / Title III-D - Older Americans Act (OAA) Health promotion	112,859	115,140	115,140	103,899
433010	WA Dept of Social & Health Services (DSHS) / Title III-E - Older Americans Act (OAA) National Family Caregiver	780,906	797,964	797,964	742,838
433010	WA Dept of Social & Health Services (DSHS) / Title V - Older Americans Act (OAA) Senior Employment	0	0	0	0
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Local Care Management	238,780	0	0	0
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Medicaid Administrative Claiming	1,005,877	1,138,235	1,138,235	1,138,235
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Medicaid Case Mgmt	7,402,718	7,818,020	8,124,741	7,692,462
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Medicaid Home Care Worker Orientation for IP	64,050	63,195	64,690	64,690
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Medicaid Home Care Worker Training Wages	702,536	2,138,796	2,138,796	2,138,795
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Medicaid Intensive Chronic Case Management	0	0	0	0
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - Medicaid Nurse Delegation	11,797	23,000	23,000	23,000
433010	WA Dept of Social & Health Services (DSHS) / Title XIX - New Freedom	195,380	536,500	547,500	447,955
433010	WA Dept of Social & Health Services (DSHS) / US Dept of Agriculture (USDA) / Senior Farmers Market Nutrition	20,036	165,000	165,000	165,000

Human Services Department

433010	WA Office of Superintendent of Public Instruction (OSPI) / Child and Adult Care Food Program	1,202,786	1,184,443	1,184,443	1,184,443
433010	WA Office of Superintendent of Public Instruction (OSPI)/ Summer Food Service Program	430,510	522,097	522,097	522,097
433010	Within Reach / Food Stamp Education Grant	17,163	0	0	0
433010	Workforce Development Council (WDC) / Workforce Investment Act	1,041,003	1,003,361	1,003,361	866,682
433011	WA Dept of Social & Health Services (DSHS) / Title XIX - Carry Forward	0	300,000	300,000	300,000
433080	University of WA / Reducing Disability in Alzheimer's Disease (RDAD)	0	0	0	0
433110	WA Dept of Social & Health Services (DSHS) / ARRA US Dept of Labor (DOL) - Title V Recovery Act Fund	0	0	0	0
433110	WA Dept of Social & Health Services (DSHS) / Federal-for Medicare beneficiary outreach and assistance	30,662	0	0	0
433110	WA Dept of Social & Health Services (DSHS) / Powerful Tools for Caregiving	3,625	0	0	0
433110	WA Dept of Social & Health Services (DSHS) / Senior Fall Prevention	6,197	0	0	0
Total Federal Grants - Indirect		24,236,046	27,945,518	29,337,973	26,899,318
	Paul G. Allen Foundation	0	0	0	0
439090	City of Seattle Ordinance #120443 / Transfer Development Rights - Child Care Bonus	28,580	0	0	0
439090	City of Seattle Ordinance #120907 / Sex Industry Victims Fund - Care and Treatment for Sex Industry Workers	69,273	25,000	25,000	70,000
439090	Living Cities Grant	91,990	0	0	0
439090	United Way / United Way	4,108	85,000	85,000	85,000
439090	Wallmart Foundation / Summer Nutrition Grant	74,592	0	0	0
439090	Washington Dental Association / AAA Oral Health Toolkit	13,686	0	0	0
Total Contrib/Priv Sources		282,230	110,000	110,000	155,000
431010	US Department of Education (DOE) / Upward Bound	404,720	435,840	435,840	415,086

Human Services Department

431010	US Dept of Homeland Security / Urban Area Security Initiative	47,271	0	0	110,000
431010	US Dept of Housing & Urban Development (HUD) / Emergency Solutions Grant Program (ESGP)	896,103	976,865	976,865	961,197
431010	US Dept of Housing & Urban Development (HUD) / Housing Opportunities for People with AIDS (HOPWA) Grant	1,553,073	1,814,768	1,814,768	1,801,000
431010	US Dept of Housing & Urban Development (HUD) / McKinney Grant	9,164,312	10,825,048	10,825,048	10,825,048
431010	US Dept of Justice (DOJ) / Domestic Violence (DV) Transitional Housing	76,795	86,500	86,500	96,552
431010	US Dept of Justice (DOJ) / Grants to Encourage Arrest Policies (GEAP)	329,728	575,000	400,000	297,410
431010	WA Dept of Social & Health Services (DSHS) / ARRA US Dept of Labor (DOL) - Title V Recovery Act Fund	0	0	0	0
431110	Federal Emergency Management Agency / FEMA 2012: Snowstorm	12,825	0	0	0
431110	King County / ARRA - purchasing of fresh local produce, making healthy food more affordable	33,543	0	0	0
431110	King County Public Health / Communities Putting Prevention to Work (CPPW)	21,426	0	0	0
431110	US Dept of Health & Human Services / ARRA: Strengthening Communities Fund	0	0	0	0
431110	US Dept of Housing & Urban Development (HUD) / ARRA Homeless Prevention & Rapid Rehousing Program	439,928	0	0	0
431110	US Dept of Justice (DOJ) / Office of Justice /ARRA BYRNE Prostitution Youth Advocate	29,660	0	0	0
Total Federal Grants - Direct		13,009,382	14,714,021	14,539,021	14,506,293
587001	General Subfund Support	54,317,473	59,176,360	61,833,747	66,562,139
Total General Fund		54,317,473	59,176,360	61,833,747	66,562,139
437010	Bank of America / WIA Bank of America Grant	47,449	0	0	0
437010	Families and Education Levy / Performance Funds	17,234	100,000	100,000	100,000
437010	King County / Gates Funds	55,000	0	0	0

Human Services Department

437010	King County / Human Services Levy - Program to Encourage Active Rewarding Lives for Seniors (PEARLS)	133,691	112,000	112,000	112,000
437010	King County / KC Family Hmlsness Initiative	23,800	0	0	0
437010	King County / King County Safe Harbors	0	0	0	0
437010	King County / Levy funds for Veteran Case Management	133,691	112,000	112,000	112,000
437010	King County / Safe Harbors - Safe Harbors Levy Replace Fee	175,000	175,000	175,000	175,000
437010	King County / Safe Harbors Homeless Blck Grnt	0	125,000	125,000	125,000
437010	King County / Safe Harbors Levy	0	0	0	0
437010	King County / Safe HarborsHomeless Block Grant	125,000	0	0	0
437010	King County/Public Services	0	150,000	0	0
437010	Seattle Housing Authority (SHA) / New Citizen Initiative	25,000	25,000	25,000	25,000
437010	United Way / Safe Harbors Grant	81,250	75,000	75,000	75,000
	Total Interlocal Grants	817,114	874,000	724,000	724,000
461110	WA Dept of Social & Health Services (DSHS) / Interest - State Cash Advance	56,619	100,000	100,000	100,000
461320	Unrealized Gains/Losses - INV GASB31	22,193	0	0	0
	Total Investment Earnings	78,812	100,000	100,000	100,000
411100	City of Seattle Office of Housing (OH) / Housing Levy	935,052	934,560	934,560	935,052
	Total Property Tax	935,052	934,560	934,560	935,052
433010	WA Dept of Social & Health Services (DSHS) / State portion TITLE XIX - NEW	195,380	536,500	547,500	447,955
434010	WA Dept of Community, Trade & Economic Dev (CTED) / Homeless Data Collection	0	0	0	0
434010	WA Dept of Early Learning (DEL) / Early Childhood Education Assistance Program (ECEAP)	2,153,246	2,299,500	2,299,500	2,299,500
434010	WA Dept of Social & Health Services (DSHS) / Care Workers Insurance	0	0	0	0
434010	WA Dept of Social & Health Services (DSHS) / Family Caregivers	2,832,846	3,126,586	3,126,586	3,117,451
434010	WA Dept of Social & Health Services (DSHS) / Kinship Care Navigator	83,018	84,785	84,785	84,785

Human Services Department

434010	WA Dept of Social & Health Services (DSHS) / Kinship Care Support	224,196	233,200	233,200	233,200
434010	WA Dept of Social & Health Services (DSHS) / Kinship Child Program	19,628	40,000	40,000	40,000
434010	WA Dept of Social & Health Services (DSHS) / Kinship Collaboration Coordina	19,655	0	0	0
434010	WA Dept of Social & Health Services (DSHS) / Office of Refugee & Immigrant Administration (ORIA) - New Citizenship Initiative (NCI)	378,580	350,537	350,537	355,537
434010	WA Dept of Social & Health Services (DSHS) / Prescription Drugs Information & Assistance	17,560	17,560	17,560	17,560
434010	WA Dept of Social & Health Services (DSHS) / Respite Home Care Workers' Health Care Insurance & Training	116,252	157,991	165,891	165,891
434010	WA Dept of Social & Health Services (DSHS) / Senior Citizens Service Act	2,034,913	2,236,474	2,236,474	2,207,580
434010	WA Dept of Social & Health Services (DSHS) / Title XIX Local Care Management - State Portion	238,780	0	0	0
434010	WA Dept of Social & Health Services (DSHS) / Title XIX Medicaid Case Mgmt - State Portion	7,402,718	7,818,020	8,124,741	7,560,663
	Total State Grants	15,716,772	16,901,153	17,226,774	16,530,122
541490	City of Seattle / Utility Rate Assistance	968,813	961,875	961,875	1,027,076
541490	Seattle City Light (SCL) / Credit Liaison (Project Share)	272,926	383,332	383,332	263,596
541490	Seattle Public Utilities (SPU) / Water Energy Assistance Program	56,050	54,258	54,258	52,320
	Total Utility Funds	1,297,790	1,399,465	1,399,465	1,342,992
	Total Revenues	110,690,671	122,155,077	126,205,540	127,754,916
379100	Fund Balance - Accumulated Child Care Bonus Funds	545,000	545,000	545,000	500,000
379100	Use of (Contribution To) Fund Balance	915,554	1,168,093	523,167	407,883
	Total Use of Fund Balance	1,460,554	1,713,093	1,068,167	907,883
	Total Resources	112,151,225	123,868,170	127,273,707	128,662,799

Human Services Department

Appropriations By Budget Control Level (BCL) and Program

CDBG - Human Services Department Budget Control Level

The purpose of the Community Development Block Grant (CDBG) - Human Services Department Budget Control Level is to find and fund solutions for human needs to assist low-income and vulnerable residents in greater Seattle to live and thrive.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Employment Support Services	0	60,000	800,000	400,000
Homeless Intervention	4,897,405	3,353,244	3,503,244	3,765,594
Leadership and Corporate Services	234,885	987,845	987,845	987,845
Total	5,132,290	4,401,089	5,291,089	5,153,439

The following information summarizes the programs in CDBG - Human Services Department Budget Control Level:

Employment Support Services Program

The purpose of the Employment Support Services Program is to increase economic opportunities for low-income people through training and support services. CDBG funds support the City's initiatives to increase economic opportunities through job training and placement and other employment support services, including, but not limited to, peer support programs, counseling, child care, transportation, and other similar services.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Employment Support Services	0	60,000	800,000	400,000

Homeless Intervention Program

The purpose of the Homeless Intervention Program is to provide homeless intervention and prevention services to low-income and homeless people so they can become self-sufficient. CDBG funds support the City's continuum-of-care model by providing a number of emergency and stabilization programs including, but not limited to, emergency shelter and transitional housing for homeless single men, women, and families; hygiene services; housing counseling; and rent assistance.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Homeless Intervention	4,897,405	3,353,244	3,503,244	3,765,594

Leadership and Corporate Services Program

The purpose of the Leadership and Corporate Services Program is to provide administration, planning, and technical assistance to City departments and community-based organizations to implement CDBG-funded programs efficiently and effectively. CDBG funds support the City's planning and grant administration functions to ensure compliance with all applicable federal regulations.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Leadership and Corporate Services	234,885	987,845	987,845	987,845

Human Services Department

Aging and Disability Services - Area Agency on Aging Budget Control Level

The purpose of the Aging and Disability Services - Area Agency on Aging Budget Control Level is to provide a network of community support that improves choice, promotes independence, and enhances the quality of life for older people and adults with disabilities. Additional Information: The Aging and Disability Services Division of the Seattle Human Services Department also functions as the Area Agency on Aging of the Seattle-King County region, an entity which is sponsored by the City of Seattle, King County and United Way of King County. For more information, visit: <http://www.seattle.gov/humanservices/seniorsdisabled/areaagency.htm>.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Healthy Aging	7,386,541	7,743,019	7,778,401	7,905,142
Home-Based Care	21,969,162	25,260,431	26,016,259	24,118,644
Mayor's Office on Senior Citizens	0	0	0	543,124
Planning and Coordination	2,389,962	2,494,584	2,539,076	2,626,343
Total	31,745,664	35,498,034	36,333,735	35,193,252
Full-time Equivalents Total*	147.75	164.25	167.25	174.75

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

The following information summarizes the programs in Aging and Disability Services - Area Agency on Aging Budget Control Level:

Healthy Aging Program

The purpose of the Healthy Aging Program is to provide a variety of community services that help senior adults in King County improve and maintain their health, independence, and quality of life.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Healthy Aging	7,386,541	7,743,019	7,778,401	7,905,142

Home-Based Care Program

The purpose of the Home-Based Care Program is to provide an array of home-based services to elders and adults with disabilities in King County so that they can remain in their homes longer than they would without these services.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Home-Based Care	21,969,162	25,260,431	26,016,259	24,118,644
Full-time Equivalents Total	122.75	142.75	145.75	145.75

Human Services Department

Mayor's Office on Senior Citizens Program

The purpose of the Mayor's Office for Senior Citizens Program is to provide employment opportunities for seniors and adults with disabilities to improve their ability to remain economically independent. This program area moved from the Community Support and Self Sufficiency BCL due to a divisional reorganization.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Mayor's Office on Senior Citizens	0	0	0	543,124
Full-time Equivalents Total	0.00	0.00	0.00	7.50

Planning and Coordination Program

The purpose of the Planning and Coordination Program is to provide leadership, advocacy, fund and system development, planning and coordination, and contract services to the King County aging-support network so that systems and services for elderly and disabled individuals are as available, accountable, and as effective as possible.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Planning and Coordination	2,389,962	2,494,584	2,539,076	2,626,343
Full-time Equivalents Total	25.00	21.50	21.50	21.50

Community Support and Self Sufficiency Budget Control Level

The purpose of the Community Support and Self-Sufficiency Budget Control Level (BCL) is to provide Seattle families with nutrition assistance, citizenship assistance, access to public benefits, and other family support resources so that families can maintain or achieve economic self-sufficiency and children will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community. The BCL also supports the City's response to domestic violence and sexual assault prevention programs. As a result of a 2013 divisional reorganization, this BCL is eliminated in the 2014 Proposed Budget, and the programs under this BCL are moved to other BCLs.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Access to Benefits	1,677,002	1,843,414	1,858,524	0
Community Based Family Support	3,555,101	3,591,623	3,667,085	0
Domestic Violence and Sexual Assault Prevention	4,263,740	5,136,985	5,069,769	0
Mayor's Office for Senior Citizens	411,742	494,140	510,245	0
Total	9,907,586	11,066,163	11,105,623	0
Full-time Equivalents Total*	36.00	33.00	33.00	0.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Human Services Department

The following information summarizes the programs in Community Support and Self Sufficiency Budget Control Level:

Access to Benefits Program

The purpose of the Access to Benefits Program is to support the Utility Discount Program, which provides utility payment assistance to Seattle residents with low incomes. This program area moved to the Community Support and Assistance BCL due to a divisional reorganization.

Expenditures/FTE	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Access to Benefits	1,677,002	1,843,414	1,858,524	0
Full-time Equivalents Total	15.50	16.50	16.50	0.00

Community Based Family Support Program

The purpose of the Community Based Family Support Program is to provide Seattle families with resources such as child care subsidies, meal programs, citizenship services, and family centers. This program area moved to the Youth and Family Empowerment BCL due to a divisional reorganization.

Expenditures/FTE	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Community Based Family Support	3,555,101	3,591,623	3,667,085	0
Full-time Equivalents Total	8.50	4.50	4.50	0.00

Domestic Violence and Sexual Assault Prevention Program

The purpose of the Domestic Violence and Sexual Assault Prevention Program is to provide leadership and coordination of City and community strategies, education, and training to improve response to, and prevention of, violence against women and children. This program area moved to the Community Support and Assistance BCL due to a divisional reorganization.

Expenditures/FTE	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Domestic Violence and Sexual Assault Prevention	4,263,740	5,136,985	5,069,769	0
Full-time Equivalents Total	3.50	4.50	4.50	0.00

Mayor's Office for Senior Citizens Program

The purpose of the Mayor's Office for Senior Citizens Program is to provide employment opportunities for seniors and adults with disabilities to improve their ability to remain economically independent. This program area moved to the Aging and Disability Services BCL due to a divisional reorganization.

Expenditures/FTE	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Mayor's Office for Senior Citizens	411,742	494,140	510,245	0
Full-time Equivalents Total	8.50	7.50	7.50	0.00

Human Services Department

Leadership and Administration Budget Control Level

The purpose of the Leadership and Administration Budget Control Level is to provide leadership and support to the Human Services Department, the City of Seattle, and the community, with the goal of seeing that human services are responsive to community needs, are delivered through effective and accountable systems, economic disparity is decreased, and racism and other oppressions are dismantled.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Data Integrity	1,452,114	2,834,526	2,926,578	2,802,689
Fiscal and Contract Administration	1,932,586	2,656,680	2,727,889	2,701,108
Human Resources	666,992	782,252	731,887	725,017
Leadership	2,915,984	2,791,541	2,845,845	2,892,881
Total	6,967,677	9,064,998	9,232,199	9,121,695
Full-time Equivalents Total*	53.60	65.85	65.85	65.85

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

The following information summarizes the programs in Leadership and Administration Budget Control Level:

Data Integrity Program

The purpose of the Data Integrity Program is to provide technical systems and solutions to Department management and employees so they can effectively conduct departmental business. This program was formerly titled "Information Technology".

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Data Integrity	1,452,114	2,834,526	2,926,578	2,802,689
Full-time Equivalents Total	10.10	20.10	20.10	20.10

Fiscal and Contract Administration Program

The purpose of the Fiscal and Contract Administration Program is to provide budget, accounting, and financial reporting systems and services so that the Department can effectively conduct business. This program was formerly titled, "Financial Management".

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Fiscal and Contract Administration	1,932,586	2,656,680	2,727,889	2,701,108
Full-time Equivalents Total	17.00	21.25	21.25	21.25

Human Resources Program

The purpose of the Human Resources Program is to provide personnel services, systems, and solutions to the Department so that it can effectively conduct business.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Human Resources	666,992	782,252	731,887	725,017
Full-time Equivalents Total	5.75	5.75	5.75	5.75

Human Services Department

Leadership Program

The purpose of the Leadership Program is to provide vision, direction, planning, and coordination to the Department, other City departments, and the community. Its mission is also to develop, strengthen, and expand collaborative relationships with HSD's community partners so that the City's human services are responsive to community needs, supportive of community initiatives, and are delivered through efficient and effective systems.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Expenditures/FTE				
Leadership	2,915,984	2,791,541	2,845,845	2,892,881
Full-time Equivalents Total	20.75	18.75	18.75	18.75

Public Health Services Budget Control Level

The purpose of the Public Health Services Budget Control Level is to provide funds for the following public health services and programs: primary care medical, dental, and specialty services, and access to health insurance for at-risk and vulnerable populations; health care for teens in Seattle's public schools; health care for homeless individuals and families; HIV/AIDS prevention and care programs; programs to provide access to chemical and dependency services; programs to reduce the disparities in health among the Seattle population; and public health nursing care home visits to give mothers and babies a healthy start in life using the Nurse Family Partnership (NFP) program model.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Program Expenditures				
Alcohol and Other Drugs	1,442,501	1,480,195	1,514,239	1,514,240
Asthma	128,697	131,271	134,290	134,290
Family Support Services	980,534	1,641,672	2,285,310	2,285,310
Health Care Access	260,791	266,007	272,125	392,125
Health Care for the Homeless	1,519,558	1,561,491	1,597,405	1,597,406
HIV/AIDS	820,126	837,523	856,786	856,786
Oral Health	125,119	127,621	130,556	130,557
Primary Care: Medical and Dental	6,532,094	6,664,755	6,818,044	6,818,045
Total	11,809,419	12,710,537	13,608,755	13,728,759

Human Services Department

The following information summarizes the programs in Public Health Services Budget Control Level:

Alcohol and Other Drugs Program

The purpose of the Alcohol and Other Drugs Program is to provide funding, program development assistance, and educational resources and training to Seattle residents to promote primary alcohol/drug use prevention and outreach to help people enter treatment. Three programs operated by the King County Department of Community and Human Services - Chemical Dependency Interventions for High Utilizers, Emergency Services Patrol, and Youth Engagement Program - are supported by this funding. Also, methadone vouchers are provided through Public Health - Seattle and King County to opiate-dependent city residents.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Alcohol and Other Drugs	1,442,501	1,480,195	1,514,239	1,514,240

Asthma Program

The purpose of the Asthma Program is to control asthma by providing in-home indoor air testing and education, case management services, and community-based assessment and intervention to promote well-being and reduce the health risks of asthma.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Asthma	128,697	131,271	134,290	134,290

Family Support Services Program

The purpose of the Family Support Services Program is to provide assessment, education, skills-building, and support to pregnant women and families with children, so babies are born with the best opportunity to grow and thrive, the effects of health problems are minimized, and children receive the care and nurturing they need to become functional adults.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Family Support Services	980,534	1,641,672	2,285,310	2,285,310

Health Care Access Program

The purpose of the Health Care Access Program is to provide outreach, medical application assistance, linkage to community services and resources, coordination of care, and targeted interventions to uninsured, underserved, high-risk pregnant and parenting women and other high-risk individuals and families to minimize health disparities.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Health Care Access	260,791	266,007	272,125	392,125

Human Services Department

Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to improve access to quality health care through screening, prevention, Medicaid enrollment, case management for people with chronic substance-abuse problems or with complex health and social problems, training, technical assistance, and support to shelters and homeless service sites.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Health Care for the Homeless	1,519,558	1,561,491	1,597,405	1,597,406

HIV/AIDS Program

The purpose of the HIV/AIDS Program is to work with community partners to assess, prevent, and manage HIV infection in Seattle to stop the spread of HIV and improve the health of people living with HIV. This program area includes support for HIV/AIDS case management services and needle exchange.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
HIV/AIDS	820,126	837,523	856,786	856,786

Oral Health Program

The purpose of the Oral Health Program is to provide prevention and clinical dental services to high-risk children to prevent dental disease and improve oral health.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Oral Health	125,119	127,621	130,556	130,557

Primary Care: Medical and Dental Program

The purpose of the Primary Care: Medical and Dental Program is to provide access to high-quality medical, dental, and access services delivered by community-based health care safety net partners to improve the health status of low-income, uninsured residents of Seattle.

	2012	2013	2014	2014
Expenditures	Actuals	Adopted	Endorsed	Adopted
Primary Care: Medical and Dental	6,532,094	6,664,755	6,818,044	6,818,045

Human Services Department

Community Support and Assistance Budget Control Level

The purpose of the Community Support and Assistance (CSA) Budget Control Level (formerly Transitional Living and Support) is to provide resources and services to Seattle's low-income and homeless residents, work to prevent and end homelessness, and reduce hunger by funding shelter, housing, food and meal programs for individuals and families with very low-incomes. This Budget Control Level was created as the result of a divisional reorganization in 2013.

	2012	2013	2014	2014
Program Expenditures	Actuals	Adopted	Endorsed	Adopted
Access to Benefits	0	0	0	1,744,061
Community Facilities	246,489	599,826	602,889	660,001
Domestic Violence and Sexual Assault Prevention	0	0	0	5,446,074
Emergency and Transitional Services	26,805,808	29,523,537	29,777,446	32,562,970
Total	27,052,297	30,123,363	30,380,335	40,413,106
Full-time Equivalents Total*	27.00	18.50	18.50	40.50

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

The following information summarizes the programs in Community Support and Assistance Budget Control Level:

Access to Benefits Program

The purpose of the Access to Benefits Program is to support the Utility Discount Program, which provides utility payment assistance to Seattle residents with low incomes. This program area moved from the Community Support and Self Sufficiency BCL due to a divisional reorganization.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Access to Benefits	0	0	0	1,744,061
Full-time Equivalents Total	0.00	0.00	0.00	14.50

Community Facilities Program

The purpose of the Community Facilities Program is to provide technical assistance and capital funding to community-based human service organizations to help the organizations plan and develop facility projects to improve the quality, capacity, and efficiency of service delivery.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Adopted
Community Facilities	246,489	599,826	602,889	660,001
Full-time Equivalents Total	7.50	8.00	8.00	8.00

Human Services Department

Domestic Violence and Sexual Assault Prevention Program

The purpose of the Domestic Violence and Sexual Assault Prevention Program is to provide leadership and coordination of City and community strategies, education, and training to improve response to, and prevention of, violence against women and children. This program area moved from the Community Support and Self Sufficiency BCL due to a divisional reorganization.

Expenditures/FTE	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Domestic Violence and Sexual Assault Prevention	0	0	0	5,446,074
Full-time Equivalents Total	0.00	0.00	0.00	4.50

Emergency and Transitional Services Program

The purpose of the Emergency and Transitional Services Program is to provide emergency and transitional services and permanent housing to homeless and low-income people in Seattle, so they have access to nutritious food and a path to stable, permanent housing.

Expenditures/FTE	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Emergency and Transitional Services	26,805,808	29,523,537	29,777,446	32,562,970
Full-time Equivalents Total	19.50	10.50	10.50	13.50

Youth and Family Empowerment Budget Control Level

The purpose of the Youth and Family Empowerment Budget Control Level is to provide children, youth and families with the skills, knowledge, and support they need to live healthy and productive lives, including access to affordable, culturally relevant, high-quality child care and pre-school education, out-of-school time activities, nutrition assistance, and programs designed to help youth succeed academically, learn job and life skills, and develop alternatives to criminal activity, violence, and homelessness.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Early Learning and Family Support	8,095,242	9,056,877	9,138,787	9,276,214
Family Support	0	0	0	3,667,917
Youth Services	10,878,204	11,647,112	11,883,182	12,108,415
Total	18,973,445	20,703,989	21,021,969	25,052,546
Full-time Equivalents Total*	51.75	56.75	56.75	62.25

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Human Services Department

The following information summarizes the programs in Youth and Family Empowerment Budget Control Level:

Early Learning and Family Support Program

The purpose of the Early Learning and Family Support Program is to provide children and families access to affordable, culturally relevant, high-quality care and education, out-of-school time activities, citizenship assistance, advocacy, leadership development, and other family support resources, so that parents can maintain or achieve economic self-sufficiency and children will gain the necessary skills and assets to be healthy, successful in school, and contributing members of the community.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Expenditures/FTE				
Early Learning and Family Support	8,095,242	9,056,877	9,138,787	9,276,214
Full-time Equivalents Total	25.00	27.00	27.00	28.00

Family Support Program

The purpose of the Family Support Program is to provide Seattle families with resources such as child care subsidies, meal programs, citizenship services, and family centers. This program area moved from the Community Support and Self Sufficiency BCL due to a divisional reorganization.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Expenditures/FTE				
Family Support	0	0	0	3,667,917
Full-time Equivalents Total	0.00	0.00	0.00	4.50

Youth Services Program

The purpose of the Youth Services Program is to provide youth and young adults direct services, designed to help them succeed academically, learn job and life skills, and develop alternatives to criminal activity, violence, and homelessness.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Adopted
Expenditures/FTE				
Youth Services	10,878,204	11,647,112	11,883,182	12,108,415
Full-time Equivalents Total	26.75	29.75	29.75	29.75

Human Services Department

Human Services Fund Table

Human Services Operating Fund (16200)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Adopted
Beginning Fund Balance	5,932,956	3,453,048	5,635,569	2,039,952	6,315,525
Accounting and Technical Adjustments	-40,901	0	0	0	0
Plus: Actual and Estimated Revenues	106,199,602	117,753,988	119,847,040	120,914,451	122,601,478
Less: Actual and Budgeted Expenditures	106,456,088	119,167,084	119,167,084	121,682,617	123,509,359
Ending Fund Balance	5,635,569	2,039,952	6,315,525	1,271,786	5,407,643
Less: Mandatory Reserve for Child Care Bonus Funds	2,712,938	907,000	2,167,966	407,000	1,367,966
Less: Other Mandatory Restrictions	1,975,270	583,000	574,975	53,000	439,630
Less: Reserve for Cash Flow Balance	200,000	200,000	200,000	200,000	200,000
Total Reserves	4,888,208	1,690,000	2,942,941	660,000	2,007,596
Ending Unreserved Fund Balance	747,361	349,952	3,372,584	611,786	3,400,047